



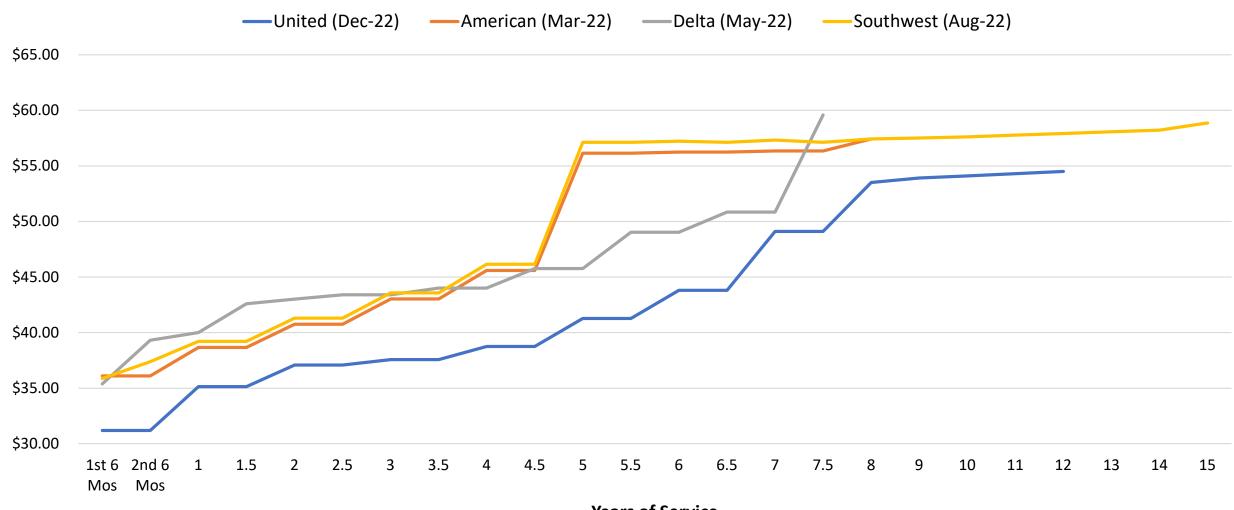
United Airlines - Mechanics

Review of Compensation at The Big Four U.S. Airlines

December 2022

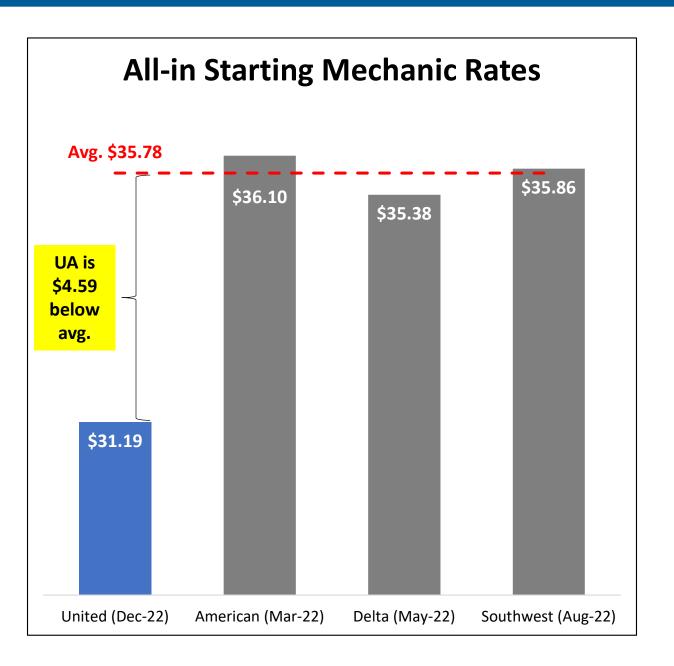
United Airlines MX Comparison: Wage Rates

Current Mechanics All-in Wage Rates



Years of Service

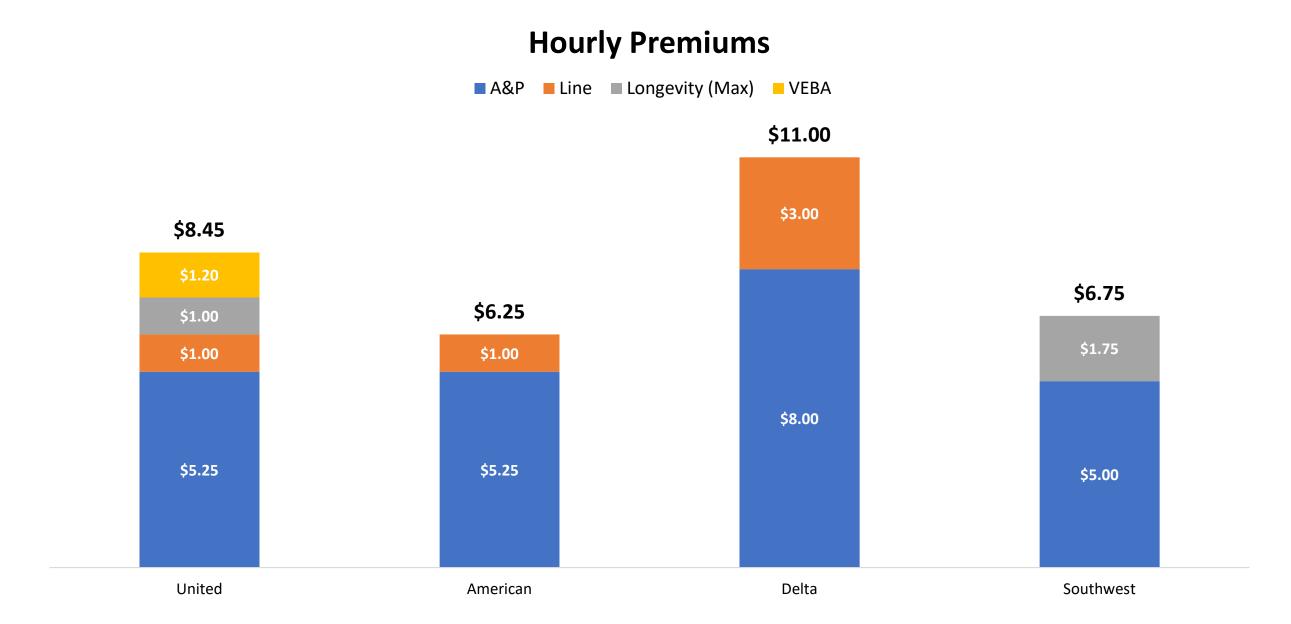
United Airlines MX Comparison: Wage Rates (cont.)





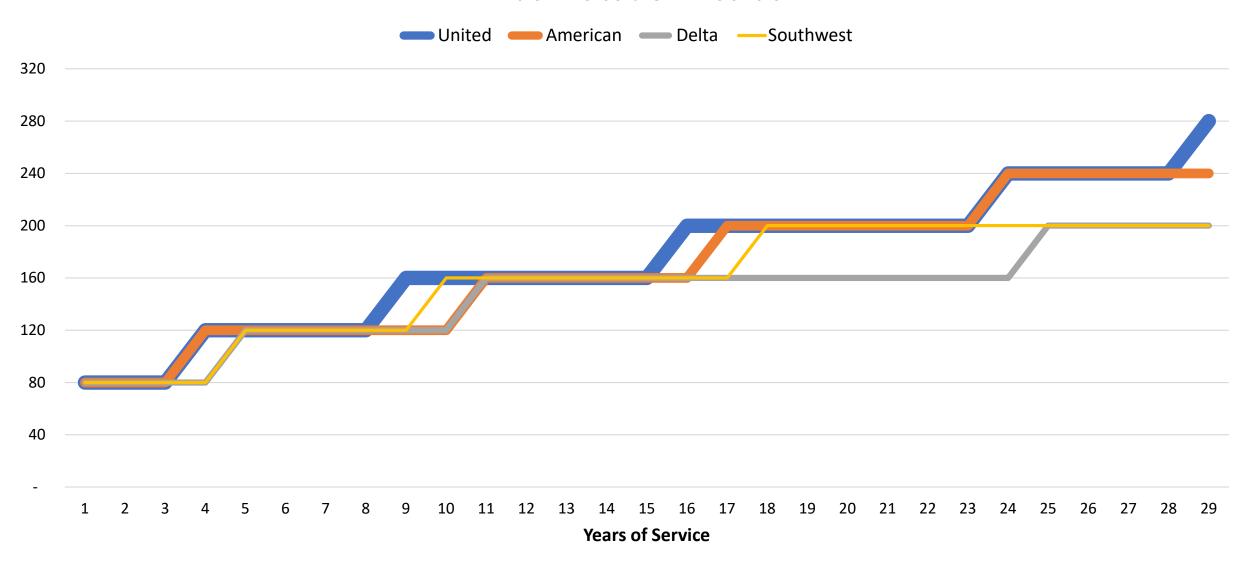
Source: Current CBAs and Employee Policy Manuals

United Airlines MX Comparison: Wage Rates (cont.)



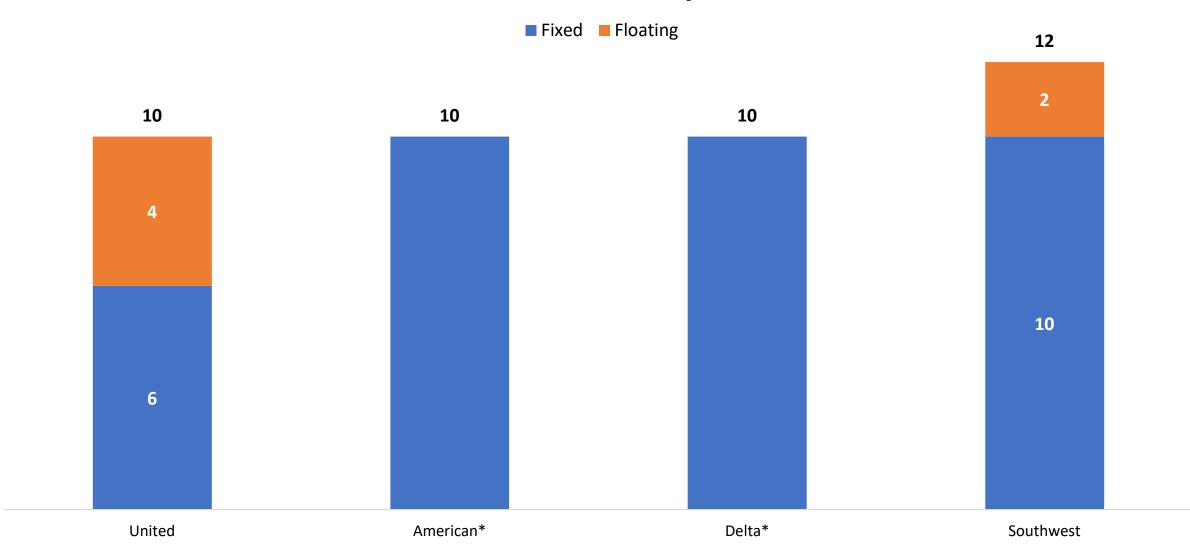
United Airlines MX Comparison: Paid Time Off

Annual Vacation Accrual



United Airlines MX Comparison: Paid Time Off (cont.)

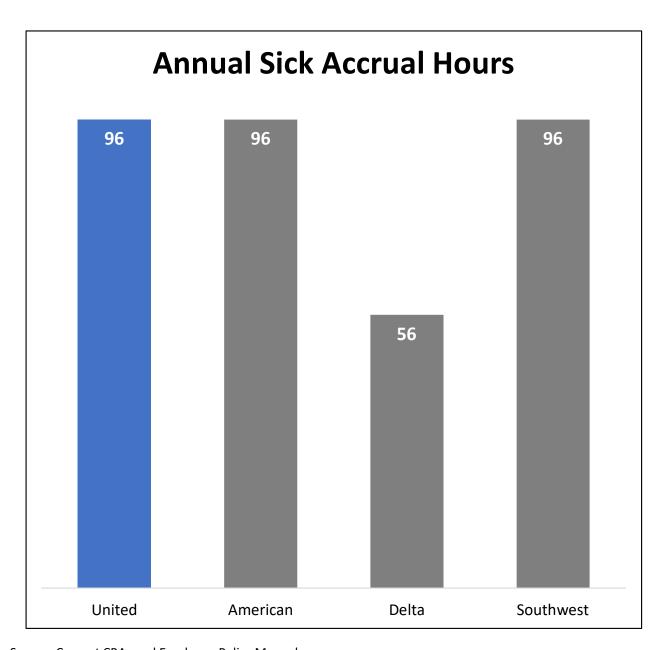
Annual Holidays

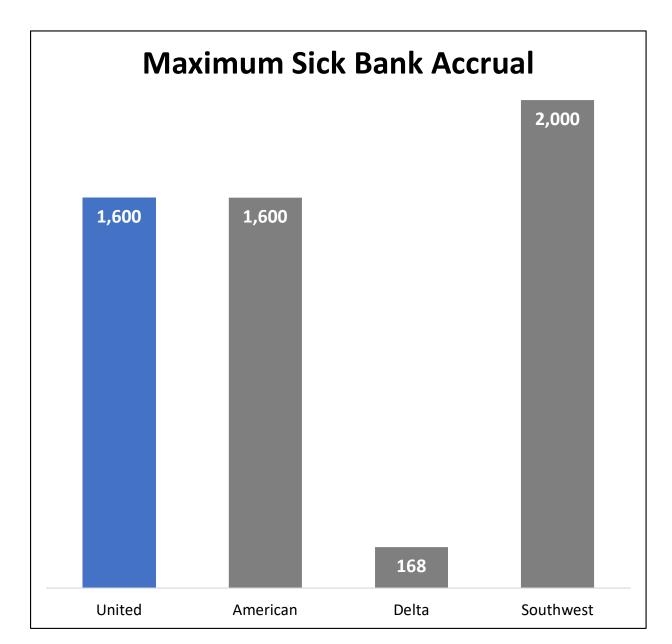


Source: Current CBAs and Employee Policy Manuals

^{*} American and Delta allow employees to convert some fixed holidays into floating at the employee's discretion

United Airlines MX Comparison: Paid Time Off (cont.)



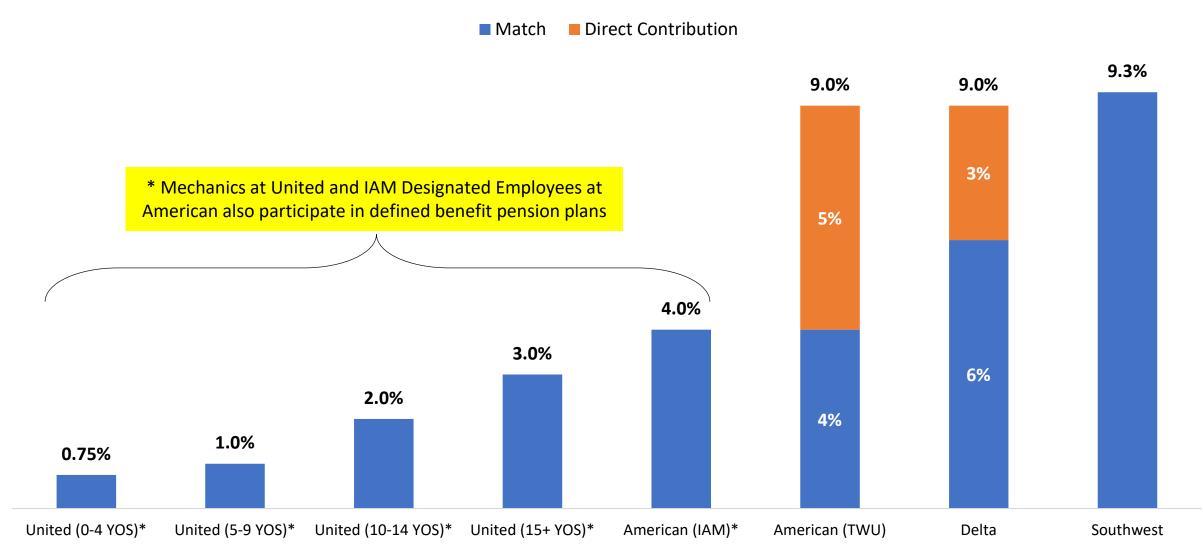


Source: Current CBAs and Employee Policy Manuals

Note: Both United and Southwest allows eligible retirees to convert unused sick bank hours to pay for retiree bridge medical premiums. American pays \$10.80 per unused sick bank hour at separation. Delta allows excess accrual to be converted in PTO.

United Airlines MX Comparison: Retirement

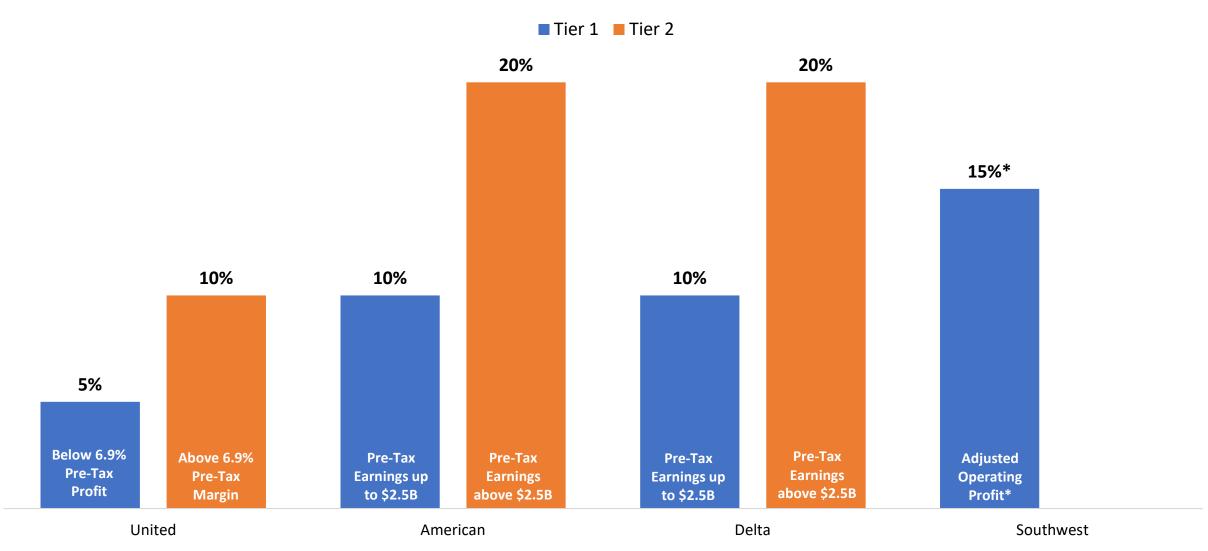
Maximum Employer 401(k) Contribution



Source: Current CBAs and Employee Policy Manuals

United Airlines MX Comparison: Profit Sharing

Profit Sharing Percentage



Source: Current CBAs, SEC Filings and Employee Policy Manuals

^{*} Southwests board of directors have sole and absolute discretion of the amount of the profit sharing contribution. Absent any action by the board of directors, the amount of profit sharing contribution is equal to 15% of adjusted net profit, reduced by the contribution made to the Southwest Airlines Co. 2005 Deferred Compensation Plan for Pilots for such Plan Year.